

2025 Annual Report



Helping homeless Veterans build a better future by providing permanent, affordable and supportive housing.



Table of Contents

A Message from Our Executive Director & President	3
Andy Carswell Building - Ottawa	4-6
2025 Programs & Achievements	7-9
A Veteran's Story of Transformation	10
Edmonton Project Update	11-12
A Year of Awareness In Edmonton	13
Fundraising & Partnerships	14-15
Quotes from Our Donors	16
Committee Updates	17
Development Committee	18
Looking Ahead of 2026	19
Board of Directors & Staff	20

ON AVERAGE, 4.4% OF PEOPLE EXPERIENCING HOMELESSNESS IN CANADIAN CITIES ARE VETERANS. ACCORDING TO THE 2021 OTTAWA PIT COUNT, MORE THAN 46% OF HOMELESS VETERANS ARE LIVING WITH ONE OR MORE MENTAL, HEALTH, ADDICTION ISSUES, MEDICAL CONDITIONS, AND PHYSICAL DISABILITIES - SOME, ALL AT THE SAME TIME.

WE'RE ON A MISSION TO CHANGE THAT.

A Message from Our Executive Director & President



This past year marked the fifth anniversary of the founding of Veterans' House Canada; a milestone that invites us to reflect on how far we have come. What began as a single employee working alongside the Multifaith Housing Initiative (MHI) team has grown into an incorporated charity with five full-time national staff and dedicated front-line teams at the Andy Carswell Building in Ottawa and at our new project in Edmonton. Our Board of Directors has expanded in numbers and regional breadth, welcoming two new Directors from Edmonton, with more to follow as our national footprint grows.

This growth reflects our enduring vision and mission: to create communities where we can best serve homeless Veterans across Canada. The Andy Carswell Building continues to operate at full capacity. To date, more than 80 homeless Veterans from across the country have called it home.

Sadly, the need persists, and we maintain a substantial waiting list. That is why our expansion into Edmonton represents such a critical milestone. By the end of 2026, we will have 40 rooms available to house and support Veterans in Edmonton. Even that will not be sufficient, and so we continue to work diligently on opportunities in Toronto, Halifax, and Victoria. We hope to share further announcements in the year ahead.

In Edmonton, significant progress has been made. We secured land from the City of Edmonton and obtained funding commitments from all three levels of government support, which was absolutely essential for the project to move forward. This left Veterans' House Canada with \$6 million to raise through our Capital Campaign. Thanks to a transformative initial donation from Canso Investment Counsel, we were able to bring on EllisDon Community Builders as our development management partner. Working alongside our lead architect, CSV Architects, the design team came together quickly to navigate the permitting process. OML Construction from Edmonton was selected as the general contractor, and shovels were in the ground by April 2025.

We were honoured to host government officials, donors, supporters, and new neighbours at our official Groundbreaking Ceremony in September. It was a powerful reminder of what becomes possible when the community comes together in the service of a shared purpose.

We continue to receive extraordinary support from our dedicated volunteers, supporters, and donors across the country. A special acknowledgement is owed to John Carswell, the Carswell family, and the Canso Investment Counsel group of companies for their unwavering commitment throughout this journey. Their generosity has been foundational to the progress we have achieved.

We also wish to extend our deepest gratitude to our staff, our Board of Directors, our committee volunteers, and to every individual, group, and corporation whose passion and dedication sustains this work each and every day.

2026 is a landmark year for Veterans' House Canada. The Andy Carswell Building will celebrate its fifth anniversary; we will open our new home in Edmonton; and we anticipate announcing the location of our next project. We look forward to sharing that journey with all of you.



Andy Carswell Building - Ottawa

2025 YEAR IN REVIEW

Another year has passed, and the staff at the Andy Carswell Building (ACB) in Ottawa continue to strive to make it a welcoming home for every Veteran who resides there. While the transition may initially represent change for some, it invariably opens a path toward a better life. Throughout 2025, the ACB remained fully occupied. What consistently stands out is the power of supportive community - a place where residents can rely on one another and reconnect with others who have faced similar hardships.

As the ACB continues to evolve, we are sustained by the generous support of our broader community within the National Capital Region and beyond.



Community Partnerships

The Royal Canadian Legion has been a steadfast contributor in many important ways — supporting our intake process, providing Legion Welcome Kits upon residents' arrival, and donating refurbished laptops and personal items for each unit. Their commitment to the ACB and to the Veterans who call it home remains unwavering.

Riders4Veterans (R4V) has become an indispensable partner in supporting the ACB community. Their contributions include small kitchen appliances for every unit, gardening supplies and lawn tools for our ACB Veteran Grounds Team, upgrades to kitchen appliances throughout the facility, regular donations of non-perishable food items, a Christmas meal for all residents and staff, and a Christmas gift for every Veteran. Their generosity and ongoing dedication continue to make a meaningful difference in the lives of the Veterans we serve.

The ACB is also grateful for the ongoing support of local businesses and community organizations, including Rumi Restaurant, Domino's Pizza, St Andrews Lodge, Loblaws Supermarket (Kanata), area church organizations, and many individual donors and volunteers who give directly of their time and resources.



Measuring Success

Personal success is at the forefront of everything we do at the Andy Carswell Building, and it is demonstrated daily by the Veterans who actively participate in our programs. Several residents generously volunteer their time to support off-site fundraising initiatives, demonstrating their commitment to giving back. Approximately 25 percent of residents contribute to the general cleaning and upkeep of the facility, taking pride in maintaining a welcoming environment. Veterans also lead landscaping projects and other property initiatives; visitors regularly compliment staff on the condition of the ACB grounds, an achievement that reflects the dedication of residents directly.

Success is also measured through personal milestones: Veterans returning to the workforce, pursuing further education, securing benefits, or simply regaining a sense of safety and stability. Perhaps most profound is witnessing a Veteran's full transition - arriving in need of support, rebuilding confidence, reconnecting with family, and ultimately moving forward into independent living. Being part of that journey is a privilege that reminds us, every day, why this work matters.

It is the Veterans who reside here, the dedicated ACB staff, and the surrounding community that make the Andy Carswell Building the success it is. Together, these elements create more than just a facility; they create a home.



2025 Programs & Achievements

ANDY CARSWELL BUILDING, OTTAWA

Root in Nature - Therapeutic Gardening

Facilitated by Andrea Butt, Horticultural Therapist, Root in Nature continued to be one of the ACB's most popular programs running year-round and drawing consistent participation. During the winter months, the group engaged in workshops on handcrafted scented scrubs, tea and plant trivia, seed ball creation, houseplant care, and garden pest management. The growing season launched in March with indoor seed planting, followed by soil preparation in raised outdoor beds newly rebuilt in May by volunteers from the Ottawa Maker's Shed.

For the past three years, Riders for Veterans has been a key supporter of the horticulture therapy program. In May, they once again were generously involved in the garden program by purchasing and delivering seedlings selected by each gardener. The annual Planting Party brought Riders members and residents together for a sunny afternoon of collaborative planting. Additional donations of tomato seedlings were contributed by active Legion and community members Ray Barker and William Neelin.

This year, the program introduced a natural pest-control component: 200 ladybugs and two praying mantis cocoons were released into the garden to help manage aphids and other pests. Despite drought-like summer conditions, careful tending yielded a remarkable harvest of tomatoes, zucchini, beans, potatoes, broccoli, carrots, cabbage, radishes, and more. Autumn brought canning season, including tomato sauce, dill pickles, pickled beets, red currant jam, black raspberry jam, and serviceberry preserves, all shared at community meals and monthly tenant brunches.

The season concluded with the group's annual apple cider workshop, pumpkin carving, and the selection of 120 spring bulbs to be potted and forced into bloom during the final weeks of winter.

“IN GROWING A GARDEN THIS YEAR, I HAVE REKINDLED MY SELF-CONFIDENCE IN TAKING ON A TASK, AND DESPITE BARRIERS AND SETBACKS, FOLLOWING THROUGH AND REAPING THE REWARDS.”

— ACB Resident



2025 Programs & Achievements

ANDY CARSWELL BUILDING, OTTAWA

Wednesday Night Community Meals

A cherished tradition since the building's opening, Wednesday Night Community Meals are prepared weekly by a reliable volunteer group of residents. The program addresses food insecurity for those living on fixed incomes while providing a meaningful venue for neighbours to connect, share experiences, celebrate birthdays, and build community. The program has also welcomed donor organizations, military groups, and support agencies to share a meal and engage with residents in a relaxed setting.

Tenant-Led Sunday Brunch

Led by resident Bill and a dedicated kitchen crew, this monthly Sunday brunch is a well-attended, popular program that offers residents a welcoming gathering point built entirely on peer initiative.

Change Challenge with the Heart Institute

Facilitated by Pam from the Heart Institute on a bi-weekly basis, Change Challenge uses the S.M.A.R.T. goal framework to help residents contemplate and make meaningful personal changes — whether that be harm reduction, improved self-care, or practical life tasks. The group is notable for its humour, candour, and collective courage. In 2025, discussions explored themes of compassion, the value of anger, and how perceptions of helpfulness evolve as individuals grow.

Citadel Canine

Active since the building's opening, this partnership with Citadel Canine Services provides residents with information and support around PTSD service dog acquisition and training. Facilitator Heather attends weekly, bringing non-service dogs whose presence provides comfort and connection. Highlights this year included a puppy ice cream party for Kumi's fourth birthday and a farewell gathering for Brownie, whose owners completed their diplomatic posting to Canada.

Documentary Film Group

Meeting bi-weekly, this tenant-formed group explores the world through documentary film. Selections in 2025 ranged from the Drain the Oceans series to the Great Lakes water system, Flight of the Butterflies, the Forbidden Caves, a John Candy retrospective, and James Burke's Connections series.

Writers Collective of Canada Workshop Series

In partnership with the Writers Collective of Canada (WCC), this program invites residents to discover themselves through free writing. Each session begins with a literary prompt; participants write for ten minutes, then share their work in a supportive environment where all pieces are received as fiction and all feedback is affirming. Facilitators Shirin and Steve have created a profoundly safe space for exploring both joyful memories and difficult experiences. We look forward to continuing and expanding this partnership in 2026.

Rehabilitation & Personal Trainer

Adam provides one-on-one personal training three days per week, tailoring programs to each resident's physical, cardiovascular, and pain management goals. Group activities have included casual baseball, visits to the driving range, and training for local marathons and the Army Run.

Heroes Mending on the Fly

This Veteran-run organization has been a Veterans' House partner for several years, offering fly-tying workshops at all skill levels. The highlight of 2025 was a three-day fishing trip to Brison Lake in June, where several residents enjoyed boating, fishing, and the restorative experience of time in nature away from the city.

Exploring Emotions

Developed and co-facilitated by Gris Gutierrez, Mental Health Clinical Counsellor and Veteran, this 12-week program explored the body's physiological responses to perceived threats, the nature of hypervigilance, and the importance of self-compassion throughout recovery.

2025 Programs & Achievements

ANDY CARSWELL BUILDING, OTTAWA

VetBuild - Scale Model Building

Launched in late November in partnership with the national Operation VetBuild by Royal Canadian Legion program, VetBuild brings Veterans together bi-weekly to build scale models in the lounge. Facilitator Paul Bornn visits monthly to support participants with demonstrations, supplies, and encouragement. Early resident feedback has been positive, with one participant noting that the program supports his ability to maintain sustained focus — a meaningful therapeutic outcome.

Pet Support Program

This program supports residents in responsible pet ownership through internal peer networks, including dog-walking and pet-sitting assistance, and connections to external resources, such as the Ottawa Humane Society's sliding-scale veterinary clinic and Community Veterinarian Outreach.

First Aid Certificate Training

Following the program's strong reception in 2024, Holmes Safety Training returned to the ACB in April 2025. Facilitated by Lorne, an Afghanistan Veteran, the two-day certification program was attended with enthusiasm; all 15 participants achieved certification.

Financial Planning Drop-In

Volunteer financial planner John provides bi-weekly on-site drop-in sessions, assisting residents with questions on future planning, disability and class-action awards, estate income, debt management, and a wide range of personal financial matters.

Tax Support Drop-In

Volunteer Doug provides ongoing on-site and remote support for all Canada Revenue Agency matters, including back-tax filing, disability tax credit applications, and CRA assessment appeals. In March 2026, Doug will facilitate five on-site tax clinics to support residents with their 2025 returns.

Legion Service Officer Claims Support

Legion District Service Officer Brent Craig facilitates a monthly on-site drop-in, assisting residents in exploring, completing, and filing disability claims with Veterans Affairs Canada, as well as navigating financial supports through Legion and Veteran support agencies. Residents have consistently reported reduced anxiety around paperwork and an increased sense of agency over their claims — with many noting that Brent's guidance enabled them to submit a completed claim for the first time.

Guitar Lessons

A tenant initiative, this program pairs residents with a weekly one-on-one guitar instructor. A guitar lending library — comprising acoustic and electric instruments — allows residents to practice and jam together between sessions.

German Language Classes

A tenant-initiated program in which residents gather weekly in the evening to learn and practise German together, using online tutoring resources.

New and Returning Programs for 2026

- Holmes First Aid Certificate Training
- Mental Health First Aid for Veterans and Their Families in partnership with The Royal Ottawa Hospital and Veterans Affairs Canada
- Quality vs. Quantity: Maximising Your Living Space



A Veteran's Story of Transformation

ANDY CARSWELL BUILDING, OTTAWA

James arrived at Veterans' House Canada within the building's first year of operation. Settling in proved difficult at first. He struggled with impatience, frustration over long hold times with Veterans Affairs Canada (VAC), and a sense of diminishment when others failed to recognize the authority he had carried in uniform. His family situation was strained, and the path forward was unclear.

Over time, James began to find his footing. He formed bonds with fellow residents who understood his journey, and gradually came to trust the staff and Legion partners who supported him through the complexities of the VAC system. From there, healing began. He started to redefine himself and to look toward the future with intention.

In the years since, James built meaningful friendships within the VHC community and reconnected with his family. As his finances stabilized, a bold vision emerged: to purchase a farm in Nova Scotia and eventually make a new life there with his daughter. This past year, with support from the Veteran Homelessness Program, that vision became reality. James accepted the help of fellow resident J.H., who volunteered to drive and assist with the multi-day move to Nova Scotia.

The move was more than a relocation; it was a moment of transformation, reconnection, and community. This journey, undertaken by two Veterans from the Andy Carswell Building, sent a ripple effect that was felt across the entire VHC family. It was a milestone for James, a proud moment for J.H., and a powerful example of Veterans supporting Veterans.



Edmonton Project Update

Construction of Veterans' House Canada's Edmonton facility commenced in April 2025, with an estimated completion date of November 2026. Despite weather-related challenges throughout 2025, the project is ahead of schedule and approaching the 60 percent completion milestone.

Sub-grade, foundation, and major structural work have all been completed, along with roofing, insulation, and full building enclosure for the winter season. Over the winter of 2025–26 and into spring 2026, mechanical and electrical work and inspections are underway, alongside exterior cladding and interior boarding where conditions permit.

Permits and completed work on water, drainage, and power systems have passed inspection by EPCOR. The consultant team — including OML Construction, our engineers, EPCOR, and telecommunications companies — continues to work through approvals for the transformer pathway and building electrical and telecommunications connections. While there is time to resolve these matters, prolonged delays could push occupancy into later in the year.

In parallel with construction, the Edmonton team has been building a robust network of strategic partners across Alberta and preparing to receive residents once the facility is ready for occupancy. VHC personnel have established relationships with the Royal Canadian Legion, Veterans Affairs Canada, the Veteran Association Food Bank, Commissionaires Northern Alberta, Homes for Heroes, Homeward Trust, Mustard Seed, and various Veteran-focused medical clinics.

“THE EDMONTON TEAM IS ALWAYS AVAILABLE TO PROVIDE AN IN-PERSON SITE TOUR FOR ANY MEMBERS OF YOUR ORGANIZATION WHO WOULD LIKE TO SEE THE PROGRESS FIRSTHAND AND SPEAK WITH THE INDIVIDUALS WHO WILL BE RUNNING THE FACILITY AND SUPPORTING THE RESIDENTS.”

— Trevor Friesen, Edmonton Operations Manager

VHC personnel have also worked to connect with Veterans in need, establishing supportive programs, and bridging residents to external opportunities, including federal financial supports, job and skills training, and volunteer engagement.



Edmonton Project Update

Groundbreaking Ceremony – September 4, 2025

The official groundbreaking ceremony in Edmonton’s Athlone neighbourhood brought together dignitaries from all three levels of government, community leaders, donors, and Veteran advocates. Distinguished guests included MLA Brandon Lundy, Councillor Karen Principe (Acting Mayor of Edmonton), Councillor Erin Rutherford and John Carswell and Heather Mason-Wood representing the Carswell Family and Canso Investment Counsel. The ceremony featured a symbolic ground-seeding and shovel ceremony, with leaders and partners planting poppy seeds to mark the site of what will soon be a permanent home for unhoused Veterans – and a special flypast by a Canso aircraft courtesy of the Fairview Aviation Restoration Society.

Project Investment Summary

FUNDING SOURCE	INVESTMENT
Government of Canada – Affordable Housing Fund	\$4.5 million
Province of Alberta - Affordable Housing Partnership Program	\$3.4 million
City of Edmonton - Affordable Housing Investment Program	\$2.6 million + 1.5 acres of land
Veterans’ House Canada – Capital Campaign	\$6 million



A Year of Awareness In Edmonton

Last spring, Veterans' House Canada launched an initiative to challenge perceptions of veteran homelessness and initiate meaningful conversations across Edmonton. The campaign placed a military uniform encased in glass in high-traffic locations, carrying a message that stopped passersby in their tracks.

Earlier positive engagement with the local Athlone community didn't forecast the pushback we later received from doubters about our project. Together with our partners at Brandish, we recognized that NIMBYism was at the heart of these issues. As such, the activation had one goal: to turn doubters and pessimists across Edmonton into advocates for Veterans experiencing homelessness.

By bringing the invisible reality of Veteran homelessness into public view, the *In Uniform Campaign* challenged how Canadians see and support Veterans after their service, drawing attention to the urgent need for permanent housing solutions.

The Activation

The campaign installation features three core elements working together to inform, move, and mobilize the public:

Glass-Encased Military Uniform

A powerful physical centrepiece displaying the uniform with the campaign's core message.

QR Code — Bridge to Digital Action

Linking to VHC's website for campaign details, the Edmonton Project, public reactions, and donation options.

Video & Media Coverage

Capturing real-time public reactions and extending the conversation from Edmonton streets to digital platforms nationwide.

*Average engagement rate on social media platforms falls between 1-5%. Engagement rates above 6% are generally considered excellent.

Campaign Summary

Strong local and regional coverage through multiple TV, radio, and print outlets.

Highlights of the Launch Announcement - May 9, 2025.

The campaign generated over 233,000 impressions and 56,333 video views, achieving a strong 6.6% engagement rate.*

This increased awareness of our mission and meaningful audience engagement across Edmonton and Western Canada.

Watch campaign

Veteran Homelessness in Canada: Veterans experience homelessness at two to three times the national average, making them disproportionately represented among unhoused Canadians. (National Post)



VHC - Edmonton Home also launched unique merchandise to build community engagement and support. Overall, this digital campaign demonstrated strong momentum for Veterans' House Canada - Edmonton. The organization successfully expanded its audience, generated significant engagement, and increased awareness through impactful storytelling.

This is still available for purchase on our apparel store.

Fundraising & Partnerships

2025 was a year of significant fundraising momentum, driven by the generosity of our donors and the strength of our growing network of partners.

Corporate Partnership Program

The Corporate Partnership Program continues to flourish, providing corporate leaders with a meaningful pathway to invest in long-term solutions for vulnerable Veterans in Ottawa and Edmonton. We warmly welcome our newest corporate partners:

- Canso Investment Counsel
- Lysander Funds
- Boeing
- RMUS
- Gastops
- Thales
- Governor General's Foot Guards
- CSV Architects
- Stantec
- Lockheed Martin
- Edmonton Oilers
- Edmonton Elks
- Convergint
- Domtar
- Newfound Recruiting
- Proveras Commercial Realty

2025 Fundraising Highlights

We were honoured to collaborate with the following organizations and individuals in 2025:

- Canso Investment Counsel - Annual Golf Day
- Loblaws - Food Drive
- Rona+ Collection
- Stratus Enterprise Solutions Inc. Flag Day Dinner
- BMO Remembrance Week Collection
- Blair Dickerson Rideau Club Event

Canso Annual Golf Tournament

The 2025 Canso Charity Golf Tournament in support of Veterans' House Canada's Edmonton Project raised over \$100,000. This milestone reflects not only the compassion of everyone involved but also the growing national momentum behind ending veteran homelessness in Canada.

The energy, generosity, and community support shown this year have already created momentum for 2026's Tournament.



Fundraising & Partnerships

Ontario Gaming Partnership

The collaboration with Ontario Gaming has become an invaluable partnership. Their support, together with our weekly volunteers, has enabled VHC to meaningfully grow its impact across Ontario.

Coldest Night of the Year — Edmonton (Inaugural Event)

We proudly launched our first signature fundraising event in Edmonton: Coldest Night of the Year. We extend our sincere thanks to VHC's team comprised of John Atoybi, Trevor Friesen, and Mike Schneider, and to Kim Chaba-Armstrong of the Athlone Community League, for making this inaugural event possible.

In Uniform Campaign

The military uniform encased in glass was displayed in high-traffic locations across Edmonton, bearing the message: "Someone who wore this uniform slept here last night." This bold public activation challenged perceptions and sparked urgent conversation about Veteran homelessness. Veterans experience homelessness at two to three times the national average, and women Veterans account for 30 percent of those most at risk.

The campaign invited Edmontonians to engage, reflect, and take action — directing public attention toward the new 40-unit facility under construction in the Athlone neighbourhood.

Summer Students

We were delighted to welcome our first summer students, Kelly and Hamdia, who brought exceptional energy and capability to our Fundraising and Marketing teams.



Quotes from Our Donors

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“I FIND THAT MAKING MY DONATION BUDGET FOR THE YEAR IS A WHOLE LOT EASIER IF I SET UP A MONTHLY GIVING PROGRAM. I KNOW EXACTLY HOW MUCH I AM WILLING TO GIVE, AND IT IS COMFORTING TO KNOW THAT THE MONEY IS GOING WHERE I WANT IT TO, CONSISTENTLY.”

– Marlene, Monthly Donor

“KEEP UP THE GOOD WORK.”

- Gary W, Donor

“THANK YOU FOR WHAT YOU DO FOR VETERANS. I HAD THE OPPORTUNITY TO VISIT YOUR OTTAWA FACILITY AND WAS VERY IMPRESSED.

- Marlene S, Donor

“MY FATHER COULD HAVE USED THIS WHEN HE TRANSITIONED TO CIVILIAN LIFE. I’D LOVE TO CONTINUE TO SUPPORT YOU IN HIS MEMORY.”

- Greg W, Donor

“KEEP UP THE GOOD WORK FOR OUR VETERANS! CONTINUEZ VOTRE BEAU TRAVAIL AUPRÈS DE NOS VÉTÉRANS!”

- Sonia G, Donor

“THANK YOU! YOUR SERVICES ARE GREATLY NEEDED.”

- Anon A, Donor

”

Committee Updates

Executive Committee

Committee Members

Mark Eldridge | Chair, Ottawa

Sheila McIntyre | Secretary, Ottawa

Cal Hegge | Treasurer, Ottawa

Alan Mulawyshyn | Ex-Officio Member, Ottawa

The Executive Committee facilitates the work and goals of the VHC Board of Directors, acting as an essential link and support to the VHC's Management Team. It meets independently of the Board, one week prior, and has been delegated authority to act on behalf of the Board in the event of unusual, urgent requirement, or when the Board stands down through the summer in accordance with the provision of its Terms of Reference.

Finance Committee

Committee Members

Cal Hegge | Treasurer, Ottawa

Darlene Boileau | Member, Ottawa

James Baltus | Member, Ottawa

Alan Mulawyshyn | Ex-Officio Member, Ottawa

Goals Achieved and Updates

A concerted effort was made during the year to improve financial information for the Board, in particular analysis of expenditures versus budget. This work is ongoing and will be finalized in 2026. An initial Risk Management Framework was developed which will be applied on an annual basis beginning in 2026. The committee played an active role in the development of the VHC Compensation Policy.

Key Areas of Responsibility

- Review monthly financial statements and provide analysis and recommendations to the Board.
- Support the Executive Director through review and analysis of the annual operating budget.
- Conduct quarterly reviews of budget performance and recommend adjustments where required.
- Assess the performance of external accounting and audit firms, including deliverables and reporting timelines.
- Review the annual VHC audit and report findings and recommendations to the Board of Directors.
- Review the existing financial management system impacting VHC, policies, and practices to ensure effective stewardship and accountability.
- Maintain and oversee the Veterans' House Canada Risk Management Framework.

Development Committee

The Development Committee is mandated to expand accommodation opportunities — modelled on the proven success of the Andy Carswell Building — to four additional locations across Canada. Key locations currently under consideration and development are Edmonton, Toronto, Halifax, and Victoria. These cities hold some of the highest total counts of Veteran homelessness in Canada, or disproportionately higher rates per capita.

Committee Members

Amanda Mulawyshyn | Chair, Ottawa

Mark Eldridge | Member, Ottawa

Nigel Eastman | Member, Ottawa

Aarthi Prabhakaran | Member, Kingston

Tony Weber | Member, Atlantic

Gord Helm | Member, Atlantic

Shekhar Gothi | Member, Toronto

Lisa Murray | Member, Toronto

Andrew Gower | Member, Vancouver Island

Key Areas of Mandate

- Seeking land acquisition opportunities at identified locations, leading the selection process, and making recommendations to the Executive and Board.
- Assisting in the transfer of land to Veterans' House Canada.
- Developing project management requirements, reviewing proposals from project management firms, and making recommendations for contract awards.
- Reviewing construction proposals and making recommendations for the awarding of construction contracts.
- Reviewing current construction layouts and technical specifications to inform future builds.
- Assisting in the identification and development of the next target locations.



Looking Ahead of 2026

2025 was defined by strategic growth. As a small, committed team, our strength lies in remaining focused on VHC's mission. Our priority is — and will always be — the Veterans who rely on us. Their well-being and dignity depend on our shared dedication.

In 2026, we look forward to welcoming residents to our Edmonton facility, expanding our program partnerships in both cities, celebrating the fifth anniversary of the Andy Carswell Building, and continuing to build the corporate and community relationships that make this work possible. We also look forward to announcing the location of our next project.

They once served us. Now it is our time to serve them.





Board of Directors & Staff

Board of Directors

Mark Eldridge | President

Cal Hegge | Treasurer

Sheila McIntyre | Secretary

Andre Corbould | Board Member

J'lyn Nye | Board Member

Darlene Boileau | Board Member

Dave Gordon | Board Member

Klaus Kollenberg | Board Member

Angela Roberge | Board Member

Head Office

Brigadier-General (Ret'd) Alan Mulawyshyn | Executive Director

Angella Rawsthorne | Fund Development Manager

John Atoyebi | Marketing & Communications Manager

Michael Powell | Office Operations Coordinator

Stéphane Guy | National Operations Manager

Ottawa Team

Wayne Duggan | Ottawa Operations Manager

Frank Trebbne Reid | Ottawa Veteran Support Manager

Edmonton Team

Michael Schneider, CD | Edmonton Veteran Support Manager

Trevor Friesen, CD, P.Eng | Edmonton Operations Manager

